



## HAVEN GATEWAY PARTNERSHIP ANNUAL REPORT SUMMARY 2010/11



## THE VISION OF THE HAVEN GATEWAY:

**To deliver a high-quality environment for the Haven Gateway's residents, workers and visitors by:**

- Capitalising on its location as a key gateway;
- Realising its potential for significant sustainable growth;
- Addressing its needs for economic regeneration;
- Creating an additional focus for growth in high-tech, knowledge-based employment; and
- Enhancing its high-quality, attractive and natural assets.



*'Economic prosperity, driven by private sector employment creation, is being promoted through emerging Local Enterprise Partnerships now that Regional Development Agencies are being closed down.'*

## CHAIRMAN'S FOREWORD

**Since my last report much has happened as new policies were and are being formulated by the Coalition Government in a climate of fiscal and financial austerity. Regional spatial strategies are being abandoned and housing growth is now driven by the New Homes Bonus which is intended to incentivise local authorities to grant residential planning permissions. This is of course particularly important for us as we have two of England's fastest growing towns – Colchester and Ipswich. Economic prosperity, driven by private sector employment creation, is being promoted through emerging Local Enterprise Partnerships now that Regional Development Agencies are being closed down.**



**The Haven Gateway Partnership** is unusual as it straddles both the New Anglia and the East Sussex-Essex-Kent-Medway-Southend-Thurrock LEPs, the latter the largest LEP in England after London. It is also unusually fit for the new world we are facing as it has been a private-public sector partnership since its inception ten years ago.

**The Partnership** was also among the first to recognise this new emphasis on sustainable economic development as the future focus of growth areas and moved to refocus in early 2010 with the support of officials from HM Treasury and the Department of Communities and Local Government and we are well placed to support the drive that is now emerging strongly in Government policies.

In many ways, it was a recognition of the obvious – that job creation and housing growth are intimately linked in a way that the regional spatial strategies failed both to articulate and deliver.

**The key** to delivering both is of course infrastructure both as a means of getting goods to market quickly and economically and of affording access for residents to get to their employment. One example clearly evidences this; the building and completion early this year of Junction 28 of the A12 (Cuckoo Farm) directly led to the largest industrial letting in Colchester for seven years and we look forward to the further opening of access to Colchester town centre with the Northern link-road and the Park and Ride facility.

**We welcomed** Braintree District Council as a full member of the Partnership with the unanimous support of all our existing partners, creating an urban triangle Braintree – Ipswich – Colchester. Both Colchester and Braintree have extensive rural areas, a characteristic shared with Babergh, Mid-Suffolk, Suffolk Coastal and Tendring District Councils which present particular challenges of accessibility, both physical and electronic.

**The Haven Gateway** has been fully engaged in the discussions about the provision of faster broadband across both Suffolk and Essex and it is a priority for both LEPs. Similarly both road and rail infrastructure features as key priorities for the LEPs and in both areas the Haven Gateway has long experience and can point to some notable successes through cooperation with partners, Junction 28 on the A12 and the Trans-Europe Network support for rail infrastructure at the Port of Felixstowe.

**The private sector** too has continued to invest, Berths 8 and 9 (Felixstowe South) at the Port of Felixstowe, Accoustica occupied new premises and Colbea opened a new business incubation centre in North Colchester, Stena Line has brought the world's largest ferries, the Stena Hollandica and Stena Britannica, into service on the Harwich – Hook of Holland route, Innovation Martlesham is making progress at Adastral Park and infrastructure works are underway at UoE's Knowledge Gateway. There is more private sector investment available both for new projects, such as an inland manufacturing and assembly facility to capitalise on the trade flowing through our ports, and the expansion of existing

businesses to create the new private sector jobs we require. The presumption in favour of sustainable planning that will be enacted by Parliament is a welcome step in the right direction, although much will depend on the detail to streamline a planning system that constrains economic growth through delay and expense, including excessive European regulation.

**Last month** saw the completion of the Crag Walk in Walton-on-the-Naze, a welcome attraction for both residents and visitors alike and at the same time a useful bulwark against coastal erosion; the Partnership has also invested in Ipswich and neighbouring districts (Belstead Brook and the River Gipping Path) and indeed the Haven Gateway Partnership team took a day out to build a beetle pile in Belstead Park. Major improvements were carried out at Hythe Station, Colchester, as part of the regeneration and progress was made on the flood defence work in Ipswich.

**Elsewhere** work has started on the Knowledge Gateway at the University of Essex and it is particularly pleasing that University Campus Suffolk has recognised the enormous contribution made by the late James Hehir by naming the new academic building in his honour. Appropriately Firstsite will open later this year as a new arts and cultural magnet for Colchester.

**The Partnership** was delighted by the responsiveness of the Members of Parliament, as well as our MEPs. They have been of material help to us in addressing issues, and all continue to be strong supporters of the Haven Gateway. We also felt it important to raise our profile with the new administration in Whitehall and this has already resulted in several ministerial visits, with Mike Penning MP, Parliamentary Under-Secretary of State at the Department for Transport, responsible for Roads and Shipping, making the first ministerial visit of his career to the Haven Gateway in June last year. The success of these visits is entirely due to our partners who make themselves available for meetings, arrange tours of their facilities, and on occasion provide a launch to show off the UK's best natural harbour to advantage.

It never ceases to amaze me that we achieve so much with a staff of less than 3 full-time equivalent. David Ralph has ably led the team comprising Steve Clark, Richard Morton and Mark Smith who is covering Lisa Brazier's maternity leave. Helen Code, Senior Regeneration Manager, at Essex County Council works out of our offices and is of great assistance on the renewable energy projects, as well as acting as secretary of the Greater South East Ports Roundtable which the Partnership organised with EEDA in May this year.

George Kieffer  
Chairman

## CHIEF EXECUTIVE'S REPORT

**April 2011 heralded a significant transition in the Partnership. This marked the last year of Growth Point Funding and the delivery of our corporate statement 'Smarter Solutions for Sustainable Growth' 2008-2011. In recent weeks, HGP has successfully secured transition funding from CLG to help deliver a new 3 year business plan 2011-2014 – provisionally called 'an agenda for action'. This places the Partnership as an integral component to the delivery for both the New Anglia and Essex, Kent and East Sussex LEPs with an economic coherence and track record of delivery that make a compelling case going forward.**



The new Coalition Government in May 2010 brought significant cuts to public funding, the abolition of RDAs and the emergence of their successor bodies, Local Enterprise Partnerships with emphasis on delivering growth through the private sector and a whole raft of proposed new incentive based mechanisms for financing infrastructure. Haven Gateway had lobbied hard that funding should better reflect actual delivery so these mechanisms have received our broad support.

The New Government also highlighted an increased emphasis on localism and neighbourhood based plans.

Growth Point Funding was replaced by Regional Growth Fund. In a world of diminishing public resources, the challenge to deliver integrated solutions and sustainable growth is ever more challenging and the need to develop innovative mechanisms to deliver infrastructure in advance of planned growth.

A thriving Haven Gateway is fundamental to the economic performance of both Essex, Suffolk and UK Plc. We need to be ahead of the curve and our 2011-14 'agenda for action' and in 2011/12 and 2012/13 will need to get far smarter in securing private sector leverage to support infrastructure improvements and investment. Consequently, clarifying our priorities and effectively collaborating on the use of tariffs or Community Infrastructure Levy, Tax Increment Financing and new homes bonus and in the future local business rates will become an increasingly important part in delivering significant but sustainable growth.

## SMARTER SOLUTIONS FOR SUSTAINABLE GROWTH - KEY ACHIEVEMENTS

**2010/11** marked the final year of a three year programme of planned investment by the Partnership. Designation as a Growth Point has been highly beneficial bringing with it almost £30 million of Government grants to the Sub Region over this period from New Growth Point (NGP) and Community Infrastructure Fund (CIF). The NGP funding of £15.5 million has already levered in over £55 million of additional resources and helped to deliver over 55 projects.

The Partnership saw the draw down of over 90% of the funding awards it made to individual projects from 2008 – 2011.

With these resources, the Partnership has made a significant impact on the quality of "place" and sustainability of development in the sub region by targeting the resources both on immediate physical interventions and supporting better long term planning through improving the evidence base.

### Highlights include:

- *Completion of Junction 28 on the A12*
- *EEDA (and more recently ERDF) funding to deliver Innovation Martlesham*
- *Completion of Crag Walk, Walton on the Naze*
- *Agreement to deliver Colchester Northern Approach Road and planning application submitted for Park and Ride*
- *Transformational changes to the public realm in areas of Colchester, Ipswich, Felixstowe, Harwich and Clacton*
- *Major transport and land use modelling evidence (leading to the allocation of an additional £3.4m of CIF funding for transport schemes in central Ipswich) and approval for the £20m major scheme Ipswich - Fit for 21st century*
- *Preparation of evidence/development briefs to help release key sites in Brantham, Stowmarket and Walton on the Naze*
- *Substantial community engagement in the delivery of green space projects*

### Other achievements by the partners:

- *Agreement (and funding) to develop the Ipswich North Chord and TENS funding for Felixstowe rail terminal and Nuneaton upgrades*
- *Harwich securing the contract to service the London Array which together with its existing contract for Greater Gabbard make it the UK's largest windport*
- *Contract completion of Berths 8 and 9 at Felixstowe*
- *Firstsite fit out secured (and due to open in September 2011)*
- *Port Integration and Cruise Gateway EU programmes underway*
- *Completion of our EEDA funded Business Intelligence and Advocacy Programme*
- *Cruise Miami and Cruise Med in partnership with Harwich International Port*

## PROVISIONAL FINANCE REPORT

For the year ended 31st March 2011

<b>NON-PROJECT INCOME AND EXPENDITURE</b>	<b>2010/11 £000s</b>	<b>2009/10 £000s</b>
GROSS INCOME:	<b>(361)</b>	(488)
GROSS EXPENDITURE:	<b>301</b>	314
<b>NET NON-PROJECT (SURPLUS) / DEFICIT:</b>	<b>(60)</b>	(174)

<b>PROJECT INCOME AND EXPENDITURE</b>	<b>2010/11 £000s</b>	<b>2009/10 £000s</b>
GROSS INCOME:	<b>(485)</b>	(279)
GROSS EXPENDITURE:	<b>453</b>	312
<b>NON-PROJECT (SURPLUS) / DEFICIT:</b>	<b>(32)</b>	33
<b>NET HGP (SURPLUS) / DEFICIT:</b>	<b>(92)</b>	(141)

<b>GROWTH POINT GRANT</b>	<b>2010/11 £000s</b>	<b>2009/10 £000s</b>
GRANT BROUGHT FORWARD	<b>(5,354)</b>	(4,044)
INCOME	<b>(3,464)</b>	(5,951)
EXPENDITURE	<b>5,342</b>	4,641
<b>GRANT CARRIED FORWARD:</b>	<b>(3,476)</b>	(5,354)

*These figures are provisional subject to audit as part of Essex County Council's annual audit.*

The full version of the Annual Report, giving details of all the Partnership's achievements, activities and objectives, can be read at: [www.haven-gateway.org](http://www.haven-gateway.org)





# HAVEN GATEWAY PARTNERSHIP 2011 - 2014

## Agenda for Action – Championing Private sector-led economic growth

<b>Haven Gateway Partnership</b> - a public/private sector partnership working strategically to enable the economic growth of the sub-region				
INITIATIVE	DELIVERING SUSTAINABLE GROWTH	VOICE OF SUB-REGION	CENTRE OF MARITIME EXCELLENCE	KEY PROJECTS AND PROGRAMMES
CONTENTS/MESSAGES	A120 Low Carbon Communities Green Infrastructure Implementation Plan and local investment plans Business Excellence Network Design Excellence Initiative RGF (Programme) bid Exploring funding options for infrastructure IPA meeting	Advocacy and Business Intelligence State of sub-region and Market intelligence Agreeing sub-regional priorities Annual Advocacy Plan - A14 - A12, Harwich Windport, Greater Anglia Franchise Communications Plan Campaigns - e.g. ports growth initiative Haven Gateway Business Club	Dryport Port Integration Cruise Gateway SuperPort Business Club Beyond 2010 Ports Roundtable Additional ERDF low carbon freight bid	Completion of Growth Point Funding Innovation Martlesham Various EU Projects Creative Colchester Broadband Felixstowe Futures Coastal Renaissance Colchester Renaissance Renewables Business Incubators
EVIDENCE OF NEEDS	Housing growth continuing to outstrip economic growth Limited public funding for infrastructure Supporting LAs in collaborating on strategic issues	Ensure needs of the sub-region are being met (Govt, LEAs) Lobbying/influencing Government through reforms	Key sector for delivering economic growth Track record in both EU and UK Key investments coming on stream, e.g. energy, berths 8 and 9	Key strategic projects requiring collaboration (cross LA or public/private) Contributes to more balanced operating model Track record programme management and skills set

### Partners:

Associated British Ports – Ipswich  
 Babergh District Council  
 Braintree District Council  
 BT  
 Colchester Borough Council  
 Essex County Council  
 Harwich Haven Authority  
 Harwich International Port  
 Ipswich Borough Council  
 Jean Dickinson  
 Lynda Chase-Gardener  
 Mid Suffolk District Council  
 Port of Felixstowe  
 Suffolk Chamber of Commerce  
 Suffolk Coastal District Council  
 Suffolk County Council  
 Tendring District Council  
 University of Essex

### Key Contacts:

Patron, The Earl of Cranbrook  
 President, George Courtauld  
 Chairman, George Kieffer  
 Chief Executive, David Ralph  
 Project Director, Richard Morton  
 Development Director, Steve Clarke  
 Office Manager and Executive Support, Lisa Brazier/Mark Smith

### HAVEN GATEWAY PARTNERSHIP

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The authors of this report are employed by the Haven Gateway Partnership. The work reported herein was carried out with grant aid paid by EEDA. Any views expressed are not necessarily those of EEDA. © Copyright 2011

This document provides a short summary of the Haven Gateway Partnership's Annual Report. The full version of the Annual Report, giving details of all the Partnership's achievements, activities and objectives, can be read and downloaded on our website.